The following examples are for illustrative purposes only. It is not meant to depict the actual numbers associated with First Presbyterial Church Ann Arbor.

Fluctuations in membership:

Assume a church has 500 households (~1,000 members) contributing \$3,000 per year. This gives the church an annual operating budget of \$1.5M (500 x 3000 = 1,500,000). In a scenario in which the church membership declined by 20% over say 20 year period, that would represent a loss of 100 households ($.2 \times 500 = 100$), for a new congregation size of 400 households (500 - 100 = 400). By most accounts this would still be a very healthy congregation size, but now 400 households (~800 members) contributing \$3,000 per year, would result in a lower annual operating budget of \$1.2M ($400 \times 3000 = 1,200,000$). A decline in the annual operating budget from \$1.5M to \$1.2 would require the Church to cut \$300,000 in costs (programs, external mission, staff, etc) over this time (1,500,000 - 1,2000 = 300,000).

Benefit of an endowment:

Let's assume that 100 households pledge to leave 10% of their estate to the Church, with an average estate is valued at \$500,000. That would be represent a \$50,000 contribution per household ($500,000 \times 10\% = 50,000$), for a total endowment contribution of \$5,000,000 ($50,000 \times 100 = 5,000,000$). Assuming an average annual rate of return of 6%, that would result in a \$300,000 annual contribution to the operating budget ($.06 \times 5,000,000 = 300,000$). Under the scenario above, this would allow the church to maintain its annual operating budget of \$1.5M (1,200,000 + 300,000 = 1,500,000)—hence no need to cut programs, mission, staff, etc!

Unforseen Financial Shocks:

Of course, this is just one scenario. It is easy to see how the Church could also use the additional \$300,000 in endowment earnings to help plan for the replacement of large capital expenditures like a new HVAC system, new roof, etc. Without a sufficient endowment, it may be necessary for a church to ask the congregation for emergency special offerings which can put financial stress on current members. In this way, an endowment also helps insulate the current congregation from unforeseen financial shocks!

